EKSPRESS GRUPP

INVESTOR PRESENTATION

JUNE 2022



Our Mission: to serve democracy

LEADING MEDIA GROUP IN BALTIC STATES

30-year history:

- Activities across Baltics
- 5 media companies: media portals, paper media (in Estonia)
- DOOH and ticketing platforms in Latvia and Estonia
- programmatic advertising, video production, real estate and financial comparison platforms









































MAAKODU

Oma Maitse













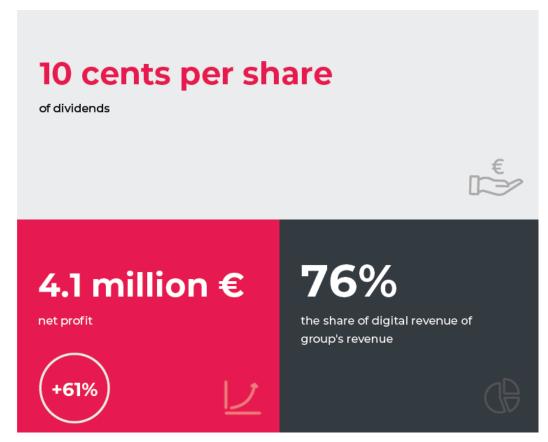




EKSPRESS GROUP 2021

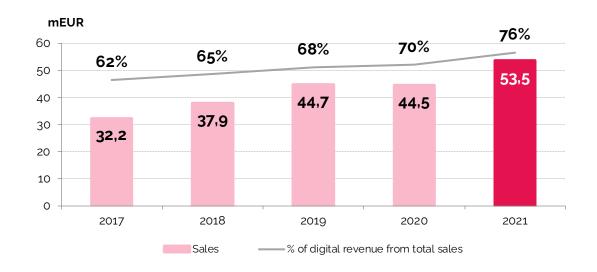




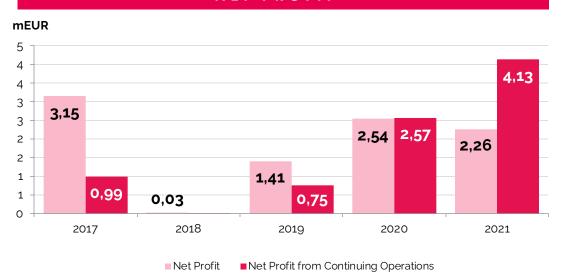


KEY FINANCIALS

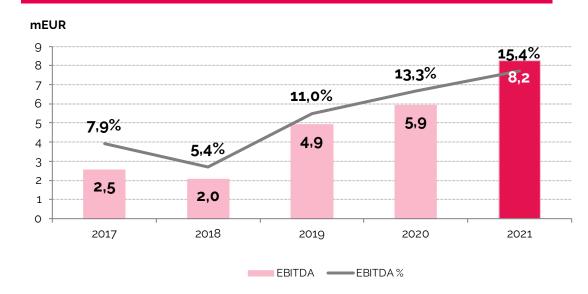
REVENUES



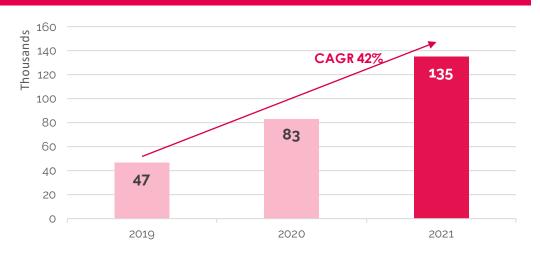
NET PROFIT



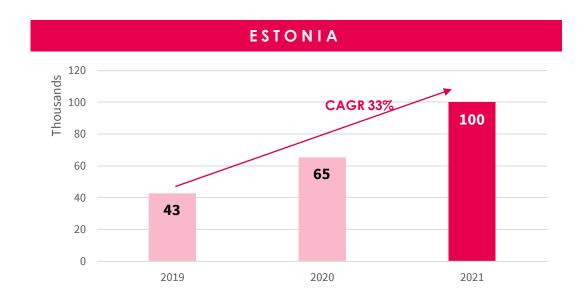
EBITDA AND EBITDA %

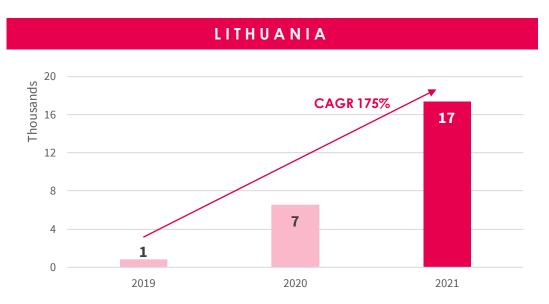


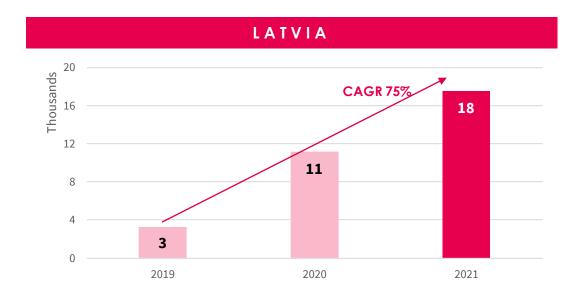
DIGITAL SUBSCRIPTIONS



DIGITAL SUBSCRIPTIONS







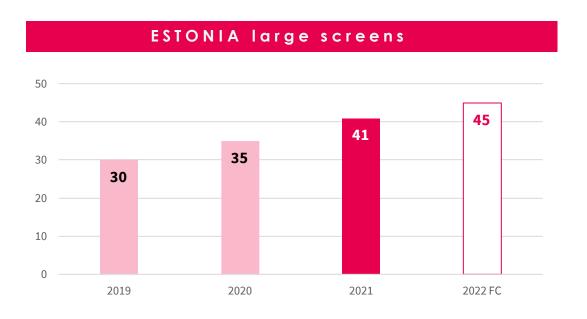
Estonia:

- Started 2011
- Delfi 75k, Õhtuleht 21k and Geenius Meedia 4k at the end of 2021

Latvia and Lithuania:

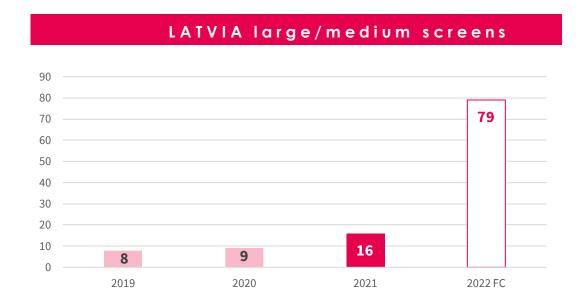
- Started 2019 (LV spring, LT autumn)
- Market pioneers
- Competitors slowly following, needs market support

DIGITAL OUT OF HOME (DOOH) more than double network size by end of 2022





- Main focus cities
- Key to expand the network on an ongoing basis
- Market very competitive



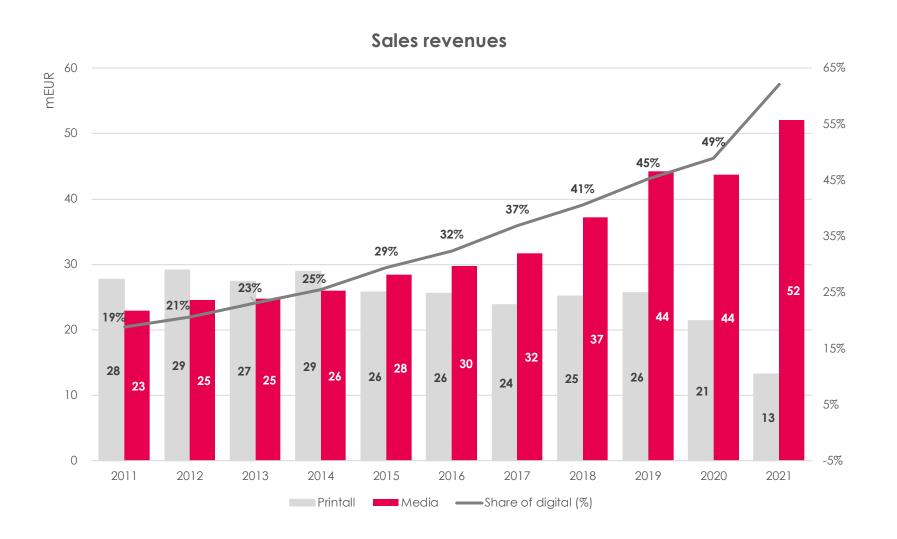
- Acquired 2017
- 2021 Riga municipality tenders, possibility to expand to more than 100 screens and market both large and small screen networks.
- Key to complete construction in 2022
- Will become the market leader in Riga

STRATEGY DIGITAL TRANSFORMATION

- Key focus on digital business growth, specifically digital subscriptions growth.
- Keep paper products profitable, continue to provide paper media to its loyal readers.
- Continuing M&A activities to support existing core businesses which offer good synergies with the media.



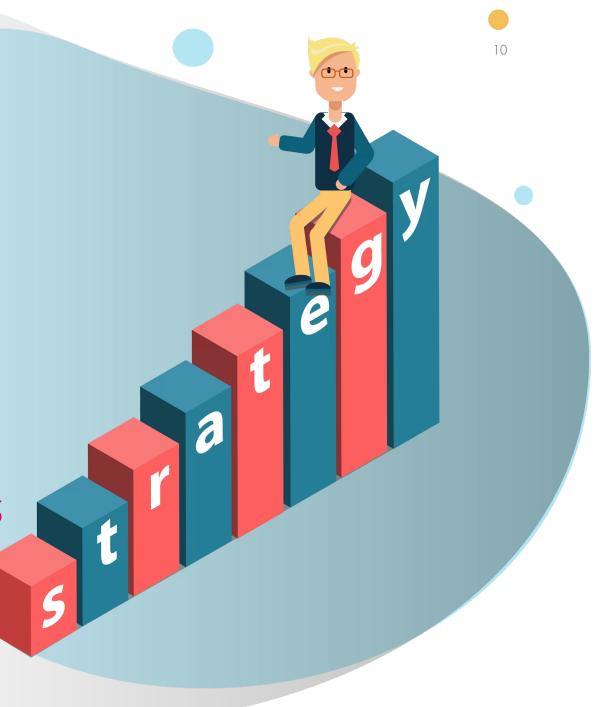
DIGITAL TRANSFORMATION led to a major change in the business mix



HOW DO WE GET THERE?

- Strong journalistic content!Digital revenueDigital subscriptions

All our attention on investments must go to digital growth.



We can only accomplish our mission (To Serve the Democracy) in full when we are able to create an environment that helps people, businesses and leaders make decisions ensuring the sustainability of the society.

Accordingly, it is our responsibility and opportunity to be:

Independent and modern content creator

- Information accessible to everyone through convenient and attractive digital solutions
 - Independent and ethical journalism

Desirable employer

- Retaining and developing professionals
 - Valuing diversity

Responsibly managed company

- Open and honest leadership
 - Green activities

Social leader

- Supporting participatory democracy
- Raising topics of major social impact
 - Development of media wisdom

KEY STRENGHTS

- Valuable, sustainable and professional team
- Market leaders in media digitalization (#of digital subscribers, share of real users & share of time spent)
- Providing high value to our ad customers that leads to better pricing model compared to big platforms
- Competitive strategy optimized for profitable growth



Regional issues



issues Sports



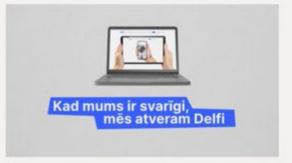
Science and technologies



Health and wellbeing



Kad visiem ir svarīgi izsvērt, kur ir robeža starp valsts drošību un vārda brīvību





History

National politics and security

On all screens from PC to mobile

To reason, you have to know

LONG-TERM STRATEGIC FINANCIAL TARGETS

| | 2026 target | 2021 actual |
|----------------------------------|-------------|--------------|
| Digital subscriptions in Baltics | >340 000 | 134 947 |
| Share of digital revenues | >85% | 76 % |
| EBITDA margin | >15% | 15% |
| Dividend pay-out rate at minimum | 30% | 59 %* |

^{* 59%} from continuing activities net profit and 108% from discontinued and continued activities net profit

DIVIDEND POLICY

Ekspress Grupp will distribute minimum 30% of the annual profits, provided that there are sufficient financial resources for financing core activities and making new strategic investments.



SHAREHOLDERS

| Name | Number of shares | % |
|--|------------------|--------|
| Hans H. Luik and company under his control | 22 552 672 | 73.23% |
| Hans H. Luik | 7 963 307 | 25.86% |
| OÜ HHL Rühm | 14 589 365 | 47.37% |
| LHV Bank and funds managed by LHV Varahaldus | 2 549 022 | 8.28% |
| Members of the Management Boards* | 134 814 | 0.44% |
| Other minority shareholders | 5 068 205 | 16.46% |
| Treasury shares | 492 128 | 1.60% |
| TOTAL | 30 796 841 | 100.0% |

^{*}Members of the Management Board of AS Ekspress Grupp and its key subsidiaries.

SHARE BUY-BACK PROGRAM

The AGM has approved a share buy-back program consisting of maximum 2.5m shares or EUR 1m. The maximum buy-back share price is last price +20% or max EUR 1.90 per share. Duration 12 months.



Majority shareholder: Hans H. Luik



OPERATING ENVIRONMENT AND OUTLOOK

- Russia's invasion's immediate economic and business consequences:
 - Increased volatility and insecurity
 - Disruptions in financial markets and supply chains due to sanctions and counter-sanctions
 - High inflation (EE 20%, LT 18%, LV 16%)
 - Lower economic growth in Europe
- Ekspress Grupp has no investments or business operations in Ukraine or Russia;
- Exact long-term estimates on implications to business, economics and Ekspress Grupp at this stage challenging







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